

Practising Certificate Experience Requirement (PCER)

Training in an ACCA Approved Employer after admission to membership must cover all the following areas of competence as set out in Appendix 1 of this document and must be recorded in the Practising Certificate Experience Forms (PCEF) or the Approved Employer Practising Certificate Experience Requirement (PCER) confirmation form:

- (a) Mandatory (areas A–E: Professionalism and ethics; Stakeholder relationship management; Strategy and innovation; Practice development; Leadership and management); and
- (b) Optional (areas F–J: Corporate reporting and financial management; Business advice, development and measurement; Sustainable management accounting; Taxation; Business consultancy and internal review).

Candidates for a practising certificate must be proficient in:

- (a) all three elements of competence in relation to Professionalism and ethics; and
- (b) at least three elements in relation to Stakeholder relationship management; and
- (c) at least two elements in relation to Strategy and innovation; and
- (d) at least four elements in relation to Practice development; and
- (e) at least four elements in relation to Leadership and management; and
- (f) at least six units from the following areas:
 - (i) Corporate reporting and financial management
 - (ii) Business advice, development and measurement
 - (iii) Sustainable management accounting
 - (iv) Taxation
 - (v) Business consultancy and internal review.

Appendix 1: Practising Certificate Experience framework

M indicates a mandatory element

MANDATORY		
Area A – Professionalism and ethics		
PC1	PE1 Uphold professional ethics, values and standards	M
	PE2 Maintain an awareness and understanding of changes affecting the profession	M
	PE3 Demonstrate a commitment to your personal and professional knowledge and development	M
Area B – Stakeholder relationship management		
PC2	SR1 Maintain the confidentiality of internal and external information	
	SR2 Establish and maintain effective and ethical business relationships and networks	
PC3	SR3 Promote services to existing and potential clients	
	SR4 Evaluate potential and existing clients	
	SR5 Agree service details and engage clients	
Area C – Strategy and innovation		
PC4	SI1 Identify and implement changes to products and services	
	SI2 Monitor and maintain the quality of service to clients. Implement and monitor client service standards and policies	
	SI3 Promote continuous quality improvement in products, services and processes	
Area D – Practice development		
PC5	PD1 Set fees and credit limits for activities	
	PD2 Collect fee income from clients	
PC6	PD3 Monitor and control activities against budgets	
	PD4 Control costs to improve services to clients	
PC7	PD5 Monitor and maintain the security of high value items	
	PD6 Maintain the health, safety and security of the working environment	
PC8	PD7 Develop and maintain information systems to meet the employer's requirements	
	PD8 Monitor and control the employer's information systems	
Area E – Leadership and management		
PC9	LM1 Identify personnel requirements and role specifications	
	LM2 Select teams and individuals	
	LM3 Develop teams and individuals	
PC10	LM4 Identify and agree objectives and methods to deliver required outcomes	
	LM5 Delegate activities to teams and individuals	
	LM6 Monitor and appraise the work of others	

OPTIONAL**Area F – Corporate reporting and financial management**

PC11	CR1 Appraise information for the preparation of financial and other statements and accounts	
	CR2 Prepare and present financial and other statements and accounts	
PC12	CR3 Appraise financial information for the preparation of management information	
	CR4 Prepare and present financial information for management purposes	

Area G – Business advice, development and measurement

PC13	BA1 Identify and advise on relevant legal and regulatory obligations	
	BA2 Provide support in meeting regulatory obligations	
PC14	BA3 Formulate business strategy and objectives	
	BA4 Devise business plans	
PC15	BA5 Assist clients to understand and evaluate their options for raising finance	
	BA6 Assist clients to raise finance to achieve objectives	
PC16	BA7 Determine the risks and benefits associated with business/investment opportunities	
	BA8 Recommend ways of optimising the use of assets	
	BA9 Establish the value of businesses	

Area H – Sustainable management accounting

PC17	SM1 Identify potential changes to an organisation's accounting systems	
	SM2 Implement and evaluate new/changes to accounting systems	
PC18	SM3 Prepare spending proposals and profiles	
	SM4 Agree, monitor and report on budgets for activities	
PC19	SM5 Identify financial objectives and performance measures	
	SM6 Facilitate the introduction of systems and practices to plan and monitor financial performance	
	SM7 Monitor the achievement of financial performance and objectives	
PC20	SM8 Evaluate the potential profitability of products and services	
	SM9 Calculate the actual costs of products and services	
	SM10 Make recommendations to reduce costs and enhance value	

Area I – Taxation

PC21	TA1 Compute the tax payable	
PC22	TA2 Provide advice on tax liabilities and payments and carry out compliance activities	
	TA3 Negotiate with the tax authorities on behalf of clients	
PC23	TA4 Provide advice on current and future tax planning	
	TA5 Provide advice about the tax implications of externally or internally initiated changes	

Area J – Business consultancy and internal review

PC24	BC1 Determine the scope, purpose and objectives of an internal review or investigation	
	BC2 Deliver evidence for an internal review or investigation	
PC25	BC3 Obtain evidence for analysis against the objectives of an internal review or investigation	
	BC4 Make judgements against the objectives of an internal review or investigation	
	BC5 Report on the findings and outcomes of an internal review or investigation	
	BC6 Present evidence as an expert witness for litigation or criminal proceedings	