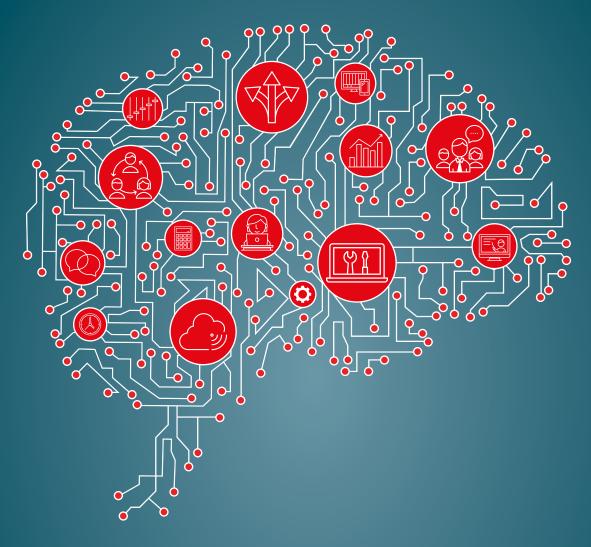


Learning for the future

Results from ACCA students and affiliates survey



Think Ahead

About ACCA

ACCA (the Association of Chartered Certified Accountants) is the global body for professional accountants, offering business-relevant, first-choice qualifications to people of application, ability and ambition around the world who seek a rewarding career in accountancy, finance and management.

ACCA supports its **208,000** members and **503,000** students in **179** countries, helping them to develop successful careers in accounting and business, with the skills required by employers. ACCA works through a network of **104** offices and centres and more than **7,300** Approved Employers worldwide, who provide high standards of employee learning and development. Through its public interest remit, ACCA promotes appropriate regulation of accounting and conducts relevant research to ensure accountancy continues to grow in reputation and influence.

ACCA is currently introducing major innovations to its flagship qualification to ensure its members and future members continue to be the most valued, up to date and sought-after accountancy professionals globally.

Founded in 1904, ACCA has consistently held unique core values: opportunity, diversity, innovation, integrity and accountability.

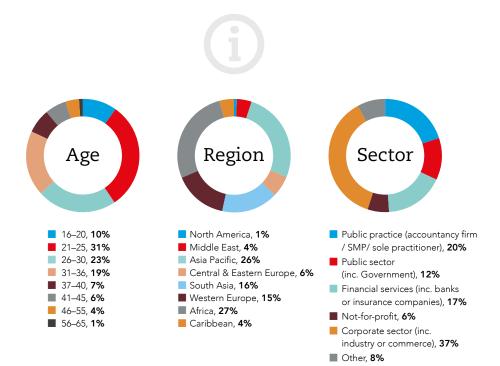
More information is here: www.accaglobal.com

Learning for the future

Results from ACCA students and affiliates survey

About this report

In July 2018 ACCA launched a global survey of its students and affiliates population currently in employment, to find out more about their learning preferences today and understand better how those choices may evolve in the future.



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Introduction

The Learning for the future report¹ results from an extensive consultation with learning and talent experts, ACCA members, students and employers across sectors, as well as academics and education providers globally.

The research methodology was based on a four dimensional framework designed to structure our understanding of behaviours relating to learning in the workplace.

Those dimensions helped us evaluate how, now and in the future, people would like to learn, when and what, and who is or will be best placed to support them in their professional development.

We asked ACCA students and affiliates currently employed to give us their views and over 7,000 of them around the world got back to us.

The following shows those results overall, by age, region and sector.

1. How do people like to learn?

The report whilst discussing the increasing number of learning options available to the individual, it also pointed out how people do not all learn in the same way, and the series of roundtables held around the world confirmed this was the case regardless of age or gender.

The table below shows the top learning and development methods ACCA students and affiliates like using today, and those they expect using most in 3 to 5 years.

Survey data shows that, going forward, professionals will favour more online courses and further qualifications over reading expert publications or engaging in face-to-face short courses or seminars.

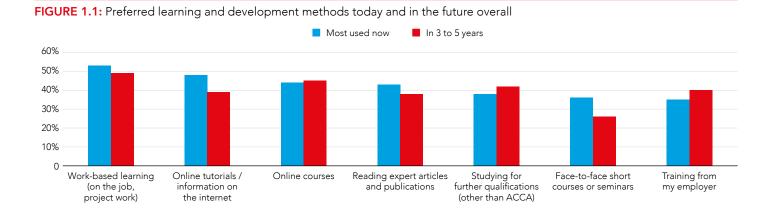
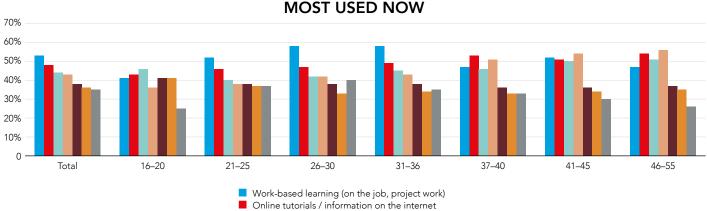


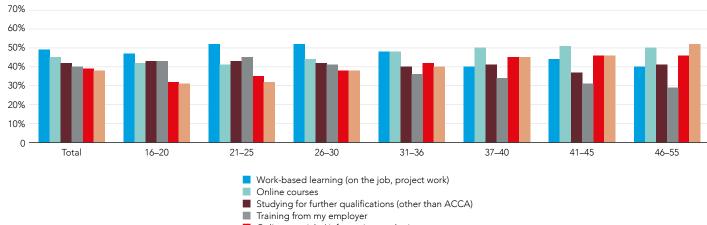
FIGURE 1.2: Preferred learning and development methods today and in the future by age



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Online courses
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- Reading expert articles and publications
- Studying for further qualifications (other than ACCA)
 - Face-to-face short courses or seminars
- Training from my employer





MOST USED IN 3 TO 5 YEARS

Online tutorials / information on the internet

Reading expert articles and publications



of Central and Eastern European students said they learn the most through on the job, project work

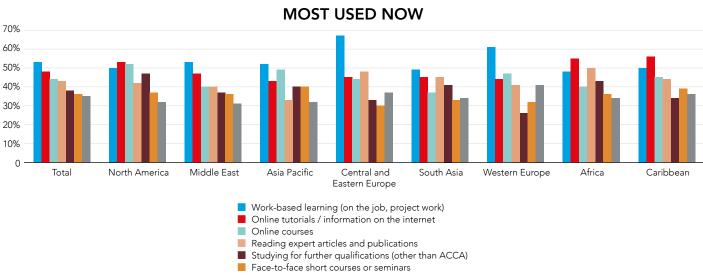


FIGURE 1.3: Preferred learning and development methods today and in the future by region

Training from my employer

MOST USED IN 3 TO 5 YEARS 70% 60% 50% 40% 30% 20% 10% 0 Total North America Middle East Asia Pacific Central and South Asia Western Europe Africa Caribbean Eastern Europe Work-based learning (on the job, project work) Online courses Studying for further qualifications (other than ACCA) Training from my employer

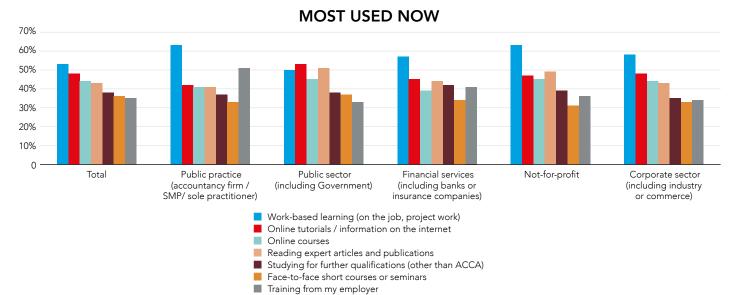
Online tutorials / information on the internet

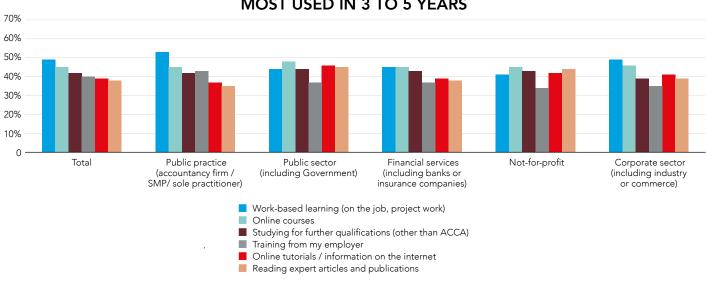
Reading expert articles and publications



of students working in public practice still believe they will learn most on the job in the future

FIGURE 1.4: Preferred learning and development methods today and in the future by sector



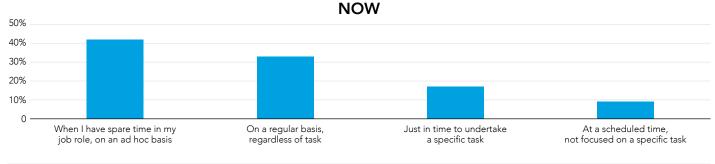


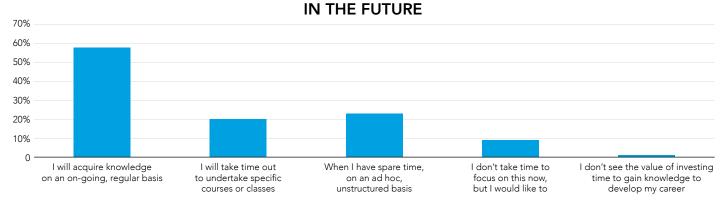
MOST USED IN 3 TO 5 YEARS

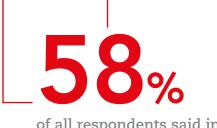
2. When do people like to learn?

Asked about when they prefer to learn, more than 40% of all respondents selected 'when I have spare time in my job', on an ad hoc basis which could be interpreted as learning in the moment, and, going forward, whilst privileging learning on an on-going, regular basis, they do not necessarily intend to take time out to undertake specific courses.

FIGURE 2.1: In the context of your current job role, when do you most commonly take time to develop your knowledge and skills? (results overall)

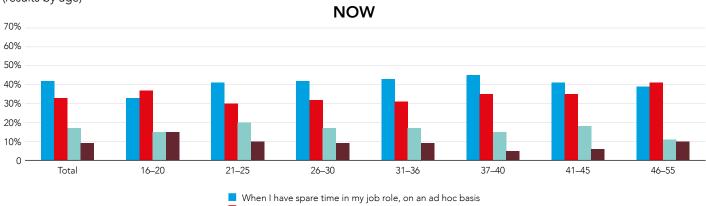






of all respondents said in the future they will acquire knowledge on an on-going, regular basis

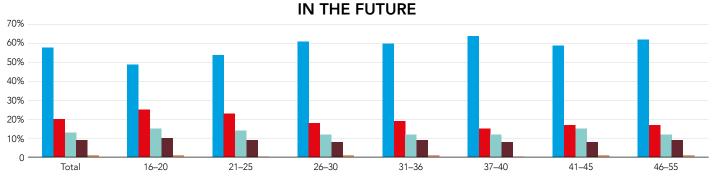
FIGURE 2.2: In the context of your current job role, when do you most commonly take time to develop your knowledge and skills? (results by age)

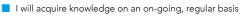


On a regular basis, regardless of task

Just in time to undertake a specific task

At a scheduled time, not focused on a specific task





I will take time out to undertake specific courses or classes

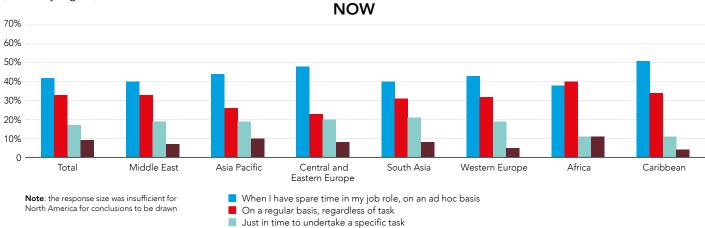
When I have spare time, on an ad hoc, unstructured basis

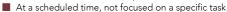
I don't take time to focus on this now, but I would like to

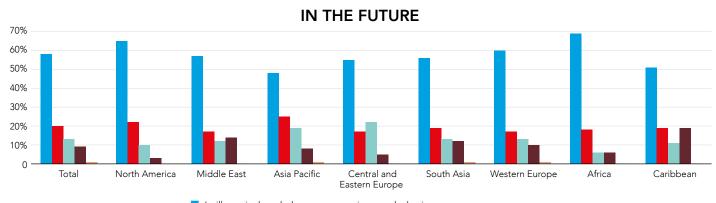
I don't see the value of investing time to gain knowledge to develop my career

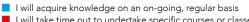


FIGURE 2.3: In the context of your current job role, when do you most commonly take time to develop your knowledge and skills? (results by region)









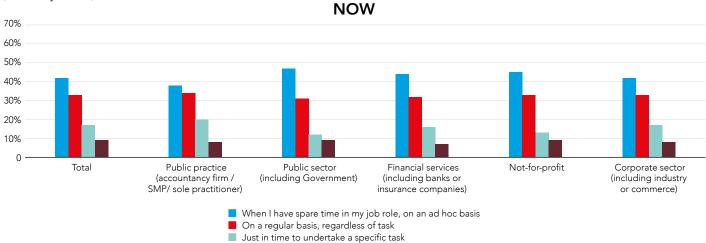
I will take time out to undertake specific courses or classes When I have spare time, on an ad hoc, unstructured basis

I don't take time to focus on this now, but I would like to

I don't see the value of investing time to gain knowledge to develop my career

Just-in-time learning, or micro-decision support, was found to be most prominent in professional services firms

FIGURE 2.4: In the context of your current job role, when do you most commonly take time to develop your knowledge and skills? (results by sector)



At a scheduled time, not focused on a specific task

IN THE FUTURE 70% 60% 50% 40% 30% 20% 10% 0 Total Public practice Public sector Financial services Not-for-profit Corporate sector (accountancy firm / (including Government) (including banks or (including industry SMP/ sole practitioner) insurance companies) or commerce) I will acquire knowledge on an on-going, regular basis

I will take time out to undertake specific courses or classes

When I have spare time, on an ad hoc, unstructured basis

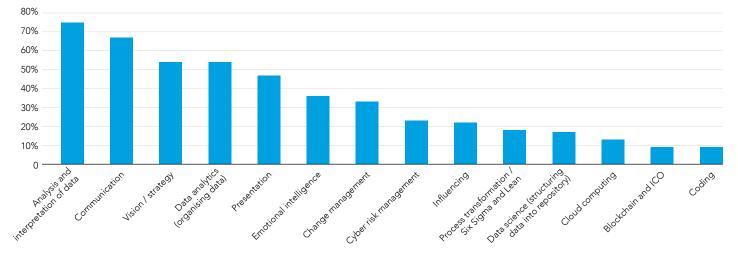
I don't take time to focus on this now, but I would like to

I don't see the value of investing time to gain knowledge to develop my career

3. What do people like to learn?

As the report discusses the changing world of accountants and looks at the evolution of roles and responsibilities, we also asked ACCA students and affiliates which skills they thought would be most critical to their development.

FIGURE 3.1: Thinking about your career in the finance and accounting profession, which of the following skills do you feel are most critical to your development? (overall results)



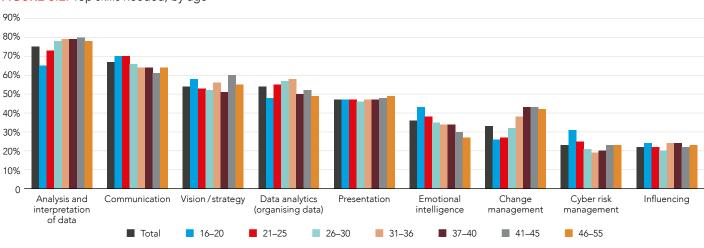
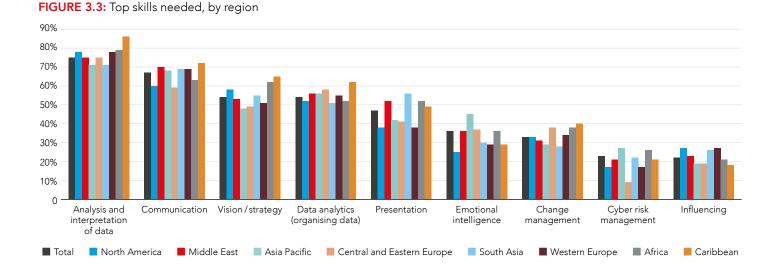


FIGURE 3.2: Top skills needed, by age



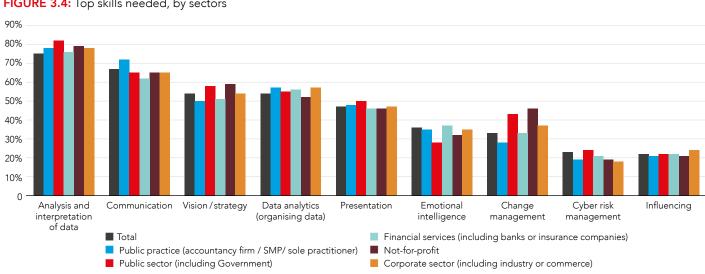


FIGURE 3.4: Top skills needed, by sectors

4. How is learning currently embedded in organisations and who will be best placed to support professionals in their development going forward?

Survey respondents were asked to evaluate the existence of a learning culture in their workplace as well as their level of satisfaction as per the quality of learning received from their employers. **FIGURE 4.1:** Would you agree or disagree that there is a strong culture of learning in your current organisation? For example is learning and development to strengthen your skills encouraged and supported? (overall results)

Strongly disagree	6%
	12%
Neutral	26%
_	32%
Agree	
Strongly agree	24%

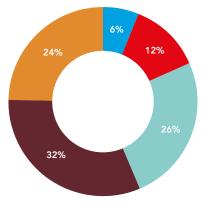
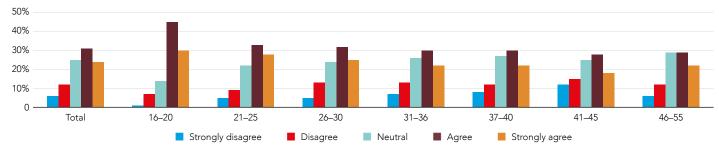
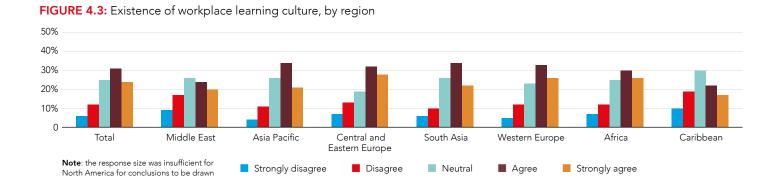


FIGURE 4.2: Existence of workplace learning culture, by age







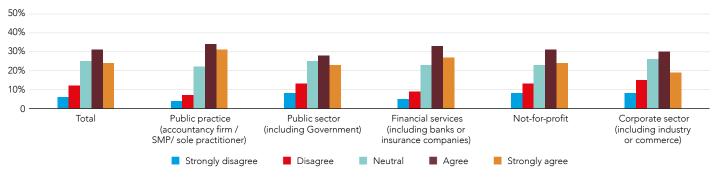
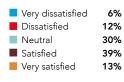


FIGURE 4.5: How satisfied are you with the current quality of learning you receive from your employer to undertake your role? (overall results)



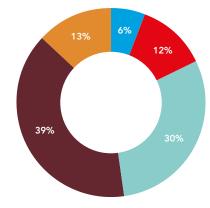
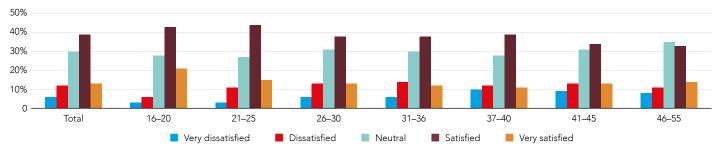
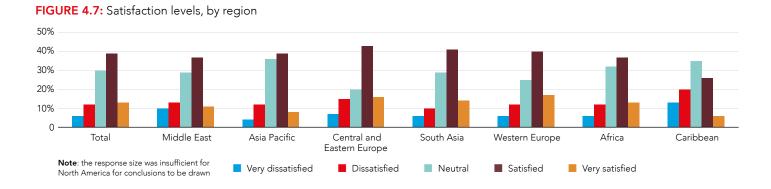


FIGURE 4.6: Satisfaction levels, by age





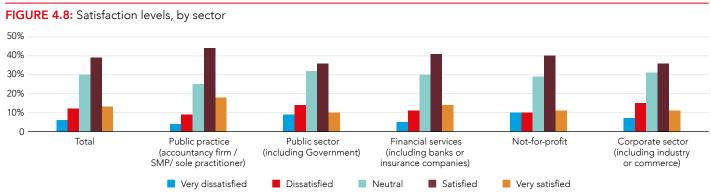


FIGURE 4.9: Thinking about your future career, who do you think would be best placed to support you in your professional development? (overall results)

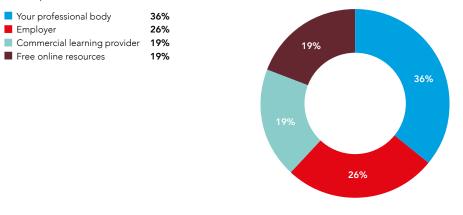
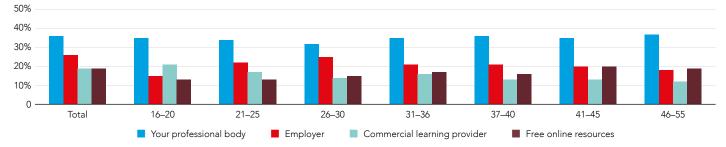


FIGURE 4.10: Who do you think would be best placed to support you in your professional development? (by age)



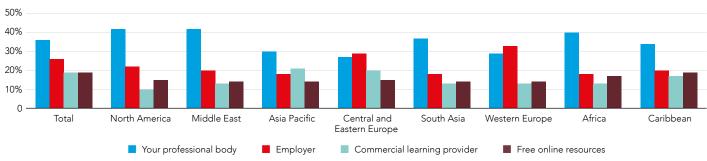
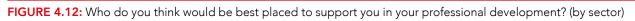
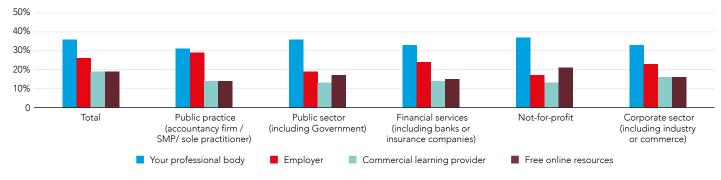


FIGURE 4.11: Who do you think would be best placed to support you in your professional development? (by region)





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